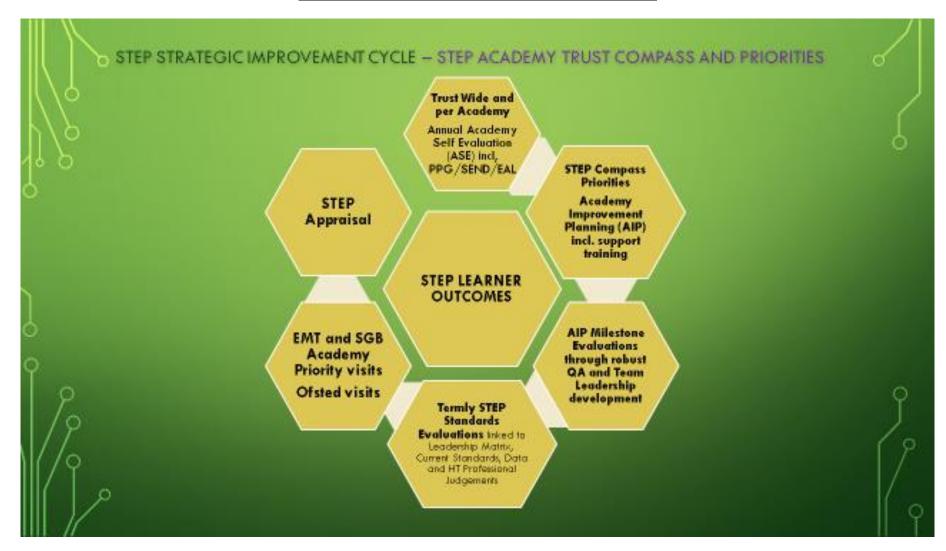
STEP Academy Improvement Plan 2019-20



STEP COMPASS PRIORITIES 2019-20	STEP First - Foster a strong sense of unity across STEP Academy Trust, so that all stakeholders see themselves as being part of one team.	STEP Way -To ensure consistency, continue to develop an appropriate STEP Way for each academy, informed by both context and the STEP Standard.	STEP Up - Generate the educational and operational capacity required to support all STEP Academies to achieve the STEP Standard.	STEP Ahead - Ensure STEP Academy Trust continues to invest in the future in preparation for its next stage of development, including succession planning.
STEP Standard STEP Ahead We invest the our flustre STEP Up We all nucrosed flugsther STEP Why We agree to do things the this STEP First We are all one sleam STEP Mission Vision Vision Vision	Ensuring STEP's mission, vision and values are understood by all stakeholders and that the STEP Compass is consistently applied across the Trust;	Co-creating and implementing agreed, evidence-based pedagogies that underpin STEP's approach to teaching, learning and assessment;	Continuing to use and refine the STEP Standard performance indicators to prioritise resources and ensure high quality, personalised support can be given to each academy;	Investing in the continuing professional development of all STEP staff, with a particular focus on leadership and initial teacher training through the STEP Ahead Teaching School Alliance;
State together for excellence in partnersh	AIP Target (<i>ref</i> :) Through all targets	AIP Target (<i>ref</i> :) 1, 3, 5	AIP Target (ref:) All targets	AIP Target (ref:) 3
	Encouraging the personalisation of the STEP Compass, so that #ourstory becomes #mystory;	Embedding business structures and processes which free up academy leaders to focus on teaching, learning and assessment.	Enhancing and marketing STEP Up Services to support the sector and generate funds to invest in the Trust.	Developing specialisms across teaching and learning and operational work areas;
	AIP Target (<i>ref</i> :) Focus area for Turnham	AIP Target (ref:)	AIP Target (<i>ref</i> :)	AIP Target (ref:) 1
	Ensuring all stakeholders feel valued and that their well-being; mental and physical, is prioritised; Strengthening collaboration and information sharing			Playing a leading role in the development of local, regional and national networks beyond STEP Academy Trust.

through the use of	online		
systems;			
AIP Target (ref:) 2			
Maintaining a stro	ong focus		
on communicatio	ns, both		
internal and exter			
AIP Target (ref:) 4,	5		

Academy Improvement Plan: 2019/2020



As part of STEP Multi – Academy Trust, in line with STEP Compass priorities and against each of the following key areas, our longer term aims are to develop our learning community and use our curriculum in order to achieve the following for and/or in light of:

	2022 Ambitions	2021-2022 milestones	2020-2021 milestones	2019-2018 milestones	Spring 2019	Autumn 2018
STEP Pupils and families						
STEP Teachers						
STEP Academy						
Leaders						
STEP Pupil Outcomes						
STEP Curriculum						
STEP Assessment and Teaching						

Leadership and Curriculum

Aspect	Key points	Aspect	Key points
Curriculum Intent/Aims	Mid year admissions	Leadership Intent	To develop leaders for the future both
(incl, needs of most disadvantaged, SEND)		(incl, aims related to social justice,	inside and outside of the academy.
		diversity and equality)	
Curriculum Implementation	Further development of wider	Leadership Implementation	Developing research and understanding
	curriculum following the end of our 2		the 'why.'
	year cycle		
Curriculum Impact	End of year outcomes and mid year	Leadership Impact	Impact measured through consistency of
	entry tracking.		teaching and outcomes.
Current Curriculum Implementation Phase	Established and refining	Current Leadership Implementation Phase	Established approach with EHT though a
			team new to their current roles.
Equality Act, Social Justice and Diversity	#Skillsforlife	Equality Act, Social Justice and Diversity	#skillsforleader

AIP 2019/20 – Main intentions are linked to embedding key strengths and, in particular, addressing evaluations and root cause findings from 2018/19 ASE. This AIP also serves to move us closer to the STEP Standards in these key areas:

Overall, the AIP should allow leaders to realise the impact of the curriculum rationale and intent, year upon year.

This should mean that by 2020/21 we are in a better position to....

Articulate: Progress since last Inspection; current strengths and weaknesses in relation to curriculum, teaching to support learning of the curriculum; standards pupils achieve; pupils' behavior and attitudes; and their personal development. Functions delegated to the local governing body or committees;

Reference: Relevant STEP Compass Priority and STEP Standard area and STEP Standard Stage (1-4)

Aspect: Quality of Education (curriculum, teaching, assessment and standards) – linked to Outcomes (EYFS-KS2) incl. Equality Act, Social Justice and Diversity

Curriculum rationale:

STEP Compass Priority:

STEP Standards:

Academy Targets:

- 1.1 **INTENT** To continue to review the ambitious curriculum further enhances knowledge and experiences with Art & Design and Geography.
- 1.2 **IMPLEMENTATION** To refine and embed further research strategies for ensuring knowledge is secured in the long-term memory.
- 1.3 IMPACT To continue to ensure that mid-phase/mid-year admissions have a robust 'catch-up' to meet the year group STEP standards.

Curriculum Intent:

Planned sec	quenced cumulative know	wledge skills cultural capital	ambitious full range of su	ubjects m	neet needs of all smsc			
Context: Current state/issue/concern based on root cause analysis	Intended future state objective and agreed date (link to evaluation progress	Strategic actions to achieve objective/eliminate barrier, incl.	Milestones implementation plan - by	Cost	Identified monitoring and evaluation activities, by whom and when? Now what? - Captured through		RAG	
	and RAG)	training and support	whom and when?		ʻmilestones plan and evaluation	Au	Sp	Su
1.1 INTENT – To continue to review the ambitious curriculum further enhances knowledge and experiences with Art & Design and Geography.	December 2019: - For the redesigned wider curriculum which enhances the curriculum, to have been rolled out effectively to all teachers by leaders	-Staff meetings are held to immerse the teachers in the rationale of the ambitious curriculum. Leaders to ensure that coverage is mapped out over a 2 year period which is	December: Within wider curriculum, 80% of children demonstrate the depth of knowledge that we expect by the end of each half term.	£1000 – new resources. In addition, utilize	 Risk Cycle: all reports Subject leader stock takes Weekly learning walks Pupil progress and attainment data. Attendance data 			

		1 .	1 -		
A strong evidence of art and	in-depth and allows for the revisiting of	95% of teachers are delivering	floating staff		
design and geography is clear	key learning at different stages.	lesson within the academy	to allow all		
within the curriculum with		standard.	teachers to		
teachers and children			see best		
understanding the relevance to	Spring:	All displays throughout the	practice.		
the school and the curriculum.		academy reflect an emphasis on			
Teachers to have been given the	Review of teaching and learning carried	geography and art.			
appropriate knowledge and	out.				
resources to help them deliver	CPD to be ongoing looking at the	Reflected across all classrooms, is			
outstanding lessons.	upcoming topic to ensure that teachers	a strong use and understanding of			
Community events to have been	have the pedagogical knowledge to teach	key vocabulary and concepts			
held showcasing the work of the	lessons which deepen the understanding	within each subject area.			
children.	of the children.				
Children to have had an		100% of children are using			
opportunity to experience	Leaders to continue to map out the	sentence stems and vocabulary.			
learning outside of the classroom	journey of learning within each topic	·			
in relation to the topic.	·				
April 2020:	Summer:				
- Teachers will be more confident					
in planning and delivering lessons	Teachers to take control of planning and				
that meet the desires of the	are confident in knowledge based upon				
curriculum and are successfully	regular and robust CPD.				
adapting lessons appropriately.	0				
Lessons are in line with academy					
expectations					
July 2020:					
- Teachers will be confident in the					
delivering of the curriculum.					
The coverage within the					
curriculum is deep and allows for					
the foundations of building upon					
this new knowledge when the					
children next come across it.					
children next come del 033 ic.					
					1

Curriculum Implementation:		Assess long term memory link	s reading phonics					
Context: Current state/issue/concern based on root cause analysis	Intended future state objective and agreed date (link to evaluation progress and RAG)	Strategic actions to achieve objective/eliminate barrier, incl. training and support	Milestones implementation plan - by whom and when?	Cost Identified monitoring and evaluation activities, by whom and when? Now what? - Captured through 'milestones plan and evaluation		RAG		
1.2 IMPLEMENTATION – To refine and embed further research strategies for ensuring knowledge is secured in the long-term memory.	December 2019: Through clear staff meeting, all teachers to have had indepth CPD to help them in the understanding of the approach that the academy takes with regards to both its core curriculum subjects and also its ambitious wider curriculum. Children and teachers to be able to clearly articulate the 'why' with regards to both the curriculum and the classroom and to understand the research behind the approach. April 2020: - For leaders to have delivered relevant (and ongoing) CPD in line	 Ongoing CPD and modelling, team teaching and planning support from AHT and HoS as well as phase leads. Coaching of middle leaders. Identification of teachers who need additional informal support. Establishment of Triads to allow for clear reflection, best practice and research to be shared. Creation of a bank of research which underpins the Applegarth pedagogical Research to be shared with all staff within both phase meetings and staff meetings. Develop visit to other academies and schools outside of trust to stimulate conversations around different approaches to curriculum. 	All middle and senior leaders clearly articulate the pedagogical approach to the academy and reference when speaking with leaders, visitors and STEP staff. All staff and phase meetings make reference to relevant blogs or research to give all staff a strong understanding to our approach. Summer: All staff throughout the academy are able to articulate the pedagogical approach, explain why and also demonstrate this is their day to day	Utilize floating staff to allow all teachers to see best practice.	Learning walks Minutes of phase and staff meetings Discussions with leaders and staff Risk reports.	Au	Sp	Su

1.3 IMPACT – To continue to ensure that mid-phase/mid-year admissions have a robust 'catch-up' to meet the year group STEP standards.	Pecember 2019: - Systems already embedded within the curriculum to be utilized when necessary to ensure that 'catch – up' begins immediately.	 For teachers, Phase Leaders and SEN lead to work alongside each other to ensure that all support needed is accessible and to identify any potential barriers to learning. Where barrier to learning have been identified, SEN lead to work with class teachers to 	Mid-year admissions will be demonstrating better than expected progress to meet our STEP standard. Summer: The majority (80%+) of mid-phase admissions	No cost	Pupil progress meetings Strategic meetings regarding specific new start children.	Au	Sp	Su
Context: Current state/issue/concern based on root cause analysis	Intended future state objective and agreed date (link to evaluation progress and RAG)	Strategic actions to achieve objective/eliminate barrier, incl. training and support	Milestones implementation plan - by whom and when?	Cost	Identified monitoring and evaluation activities, by whom and when? Now what? - Captured through 'milestones plan and evaluation		RAG	
Curriculum Impact:	July 2020: There will be a depth of pedagogical understanding of the curriculum intent so that teachers are able to adapt and personalise in order to maximize their impact on the quality of lessons and outcomes. That the impact of the above will be seen in end of year and key stage outcomes. Achieve well full curriculum.	um outcomes next stage rea	nd widely and often fluence	cy compre	ehension			
	with our curriculum intent and AIP priorities. - For all senior leaders and middle leaders to be able to articulate the AIP priorities. - For all senior leaders to demonstrate transformative leadership through coaching.		delivery of lessons and support.					

April 2020:	develop and implement further	will be meeting the	
- For systems to be	strategies to ensure that each	expected standard for	
embedded for new	child is able to make robust	the year group	
starters.	progress and meet the STEP	(following 2 terms and	
	standard.	subject to SEND on	
July 2020:	 Support to be offered through 	entry)	
- For any new starters to	Thrive for those mid year starts		
have made accelerated	who may require that specific		
progress according to	support. :		
their baseline and to	 Regular reviews to be carried 		
be working towards or	out over specific periods of		
achieving STEP	time to ensure that progress is		
standards.	being made at a rate which will		
	allow for the child to catch up		
	quickly.		
	-		

Aspect: Leadership & Management

High quality inclusive education shared values subject knowledge pedagogy assessment strong learner, parent and community engagement governance Safeguarding Equality Act Prevent strategy smsc

STEP Compass Priority

STEP Standards

- 2.1 To further enhance staff pedagogical understanding of our curriculum Intent to maximise impact on quality of lessons and outcomes.
- 2.2 To review, reflect and strategically develop the impact leaders have, through the improvements they make within the quality of education.

Current state/issue/concern	Intended future state objective and agreed date	Strategic actions to achieve objective/eliminate barrier, incl.	Milestones implementation plan - by	Cost	Identified monitoring and evaluation activities, by whom and when? Now		RAG	
based on root cause analysis	(link to evaluation progress and RAG)	training and support	whom and when?	Cost	what? - Captured through 'milestones plan and evaluation	Au	Sp	Su
2.1 To further enhance staff pedagogical understanding of our curriculum Intent to maximise impact on quality of lessons and outcomes.	Pecember 2019: For leaders to have delivered relevant (and ongoing) CPD in line with our curriculum intent and AIP priorities. For all senior leaders and middle leaders to be able to articulate the AIP priorities. April 2020: For all teaching staff to be able to articulate the AIP priorities and why the why behind our curriculum intent. For year leads to inspire change in a transformative way in their phases through TRGs and phase meetings.	Autumn Ongoing CPD and modelling, team teaching and planning support from AHT and DHT as phase leads. Coaching of middle leaders. Identification of teachers who need additional informal support. Spring Support plans in place for teachers who are not working at the STEP standard. TRGs to coach phases and identify strategies and implementation of specific targets to improve quality of lessons. Continue to have additional support for year groups that may need it including assessment support and moderation.	All middle and senior leaders clearly articulate the pedagogical approach to the academy and reference when speaking with leaders, visitors and STEP staff. It is core to their operational and strategic duties and this is demonstrated through their conversations with staff, INSET delivery and general professional manner throughout the academy. Summer:	£1000 for any additional cpd	Apprisals Learning walks Quality of education risk report			

	July 2020: There will be a depth of pedagogical understanding of the curriculum intent so that teachers are able to adapt and personalize in order to maximize their impact on the quality of lessons and outcomes. That the impact of the above will be seen in end of year and key stage outcomes.	Summer -	All staff throughout the academy are able to articulate the pedagogical approach, explain why and also demonstrate this is their day to day delivery of lessons and support.			
3.2 To review, reflect and strategically develop our outreach work as a National Support School to have further impact on leadership development and impact	SLT to have made contact with schools both within the trust and outside to offer advice and support in key areas of expertise. NLE to identify strengths within leaders and teachers to have a more active engagement in the supporting of schools where applicable. Actively make connections with like-minded pedagogical schools and those with a dramatic contrast to our own approach.	Leaders make connections with several schools and organisations within the autumn term. Creation of a network for best practice teaching of reading and facilitate this throughout the year. Engage with different research professionals to further develop our own practice as well as share our best practice with others. Through the NLE deployment this year, identify where members of the team can support and gain further understanding of schools in different context and journeys.	NLE deployments taking place. At least 50% of leaders have engaged in supporting another school. Each leader has made a connection and visited another school outside of the trust.	Release cost fees.	Leadership risk report Speaking with leaders Leaders impact statements	

Aspect: Behaviour and Attitudes

Behaviour conduct attitudes to learning high attendance punctual positive respectful school community smsc

STEP Compass Priority

STEP Standards

- 4.1 To further develop the impact of pupil leadership to have positive effects on the development of the school and community.
- 4.2 To ensure all children understand and reflect the focus of the year #skillsforlife within their learning, attitudes and behaviours

Current state/issue/concern	Intended future state objective	Strategic actions to achieve		Milestones implementation plan - by	Cost	Identified monitoring and evaluation activities, by whom and when? Now			i		
based on root cause analysis	and agreed date (link to evaluation progress and RAG)		ive/eliminate barrier, incl. raining and support	_	hom and when?	Cost	_	- Captured through estones plan and evaluation	Au	Sp	Su
4.1 To further develop the impact of	December 2019:	Autumn:		Summer	:						
pupil leadership to have positive	 New Pupil Parliament set up 	-	PP Lead to have release time to	•	All leaders will have		•	Risk reports			
effects on the development of the	inputting into the weekly		set routines and develop PP		demonstrated their		•	Subject leader stock			
school and community.	 For there to have been a 		Broadcast/ newsletter content		impact and			takes			
	fortnightly standing item on	-	PP to promote use of children's		engagement within		•	Parent view			
	Leadership meeting agenda		suggestions postbox with		their leadership						
	to discuss three selected		guidance on focus areas for		through their risk						
	pupil suggestions and decide		possible suggestions incl.		reports and stock						
	actions		#Thriving focus and PP to read		takes.						
	- Parents/Carers/ wider		each fortnight and pass to	•	Pupil voice survey						
	Community to be aware of		Leadership to consider and action, SLT to feedback		demonstrates the						
	our PP and the role they play - Academy Ambassadors to		suggestions and action in		wide-spread						
	have been selected for each		weekly assembly		understanding of community and impact						
	class and trained	_	Ambassadors selected and		throughout the						
	class and trained		trained by PP lead.		academy.						
	April 2020:		trained 27 11 leads		academy.						
	- Parliament Minister	Spring:		What ha	ve you done?						
	positions to have expanded	<u>-</u> . <u>-</u> -	PP Lead to arrange a 'Summit'	Why?	,						
	dependent on their priorities		with at least one other local	,	s been the impact?						
	- PP have had a 'summit' with		school to discuss local issues		F						
	at least one other local										
	school PP/School Council	Summer									
	 PP to have led a whole 	-	Pupil Parliament and DHT to								
	school initiative within the		develop pupil survey with a								

	community which would tie in with our hashtag. July 2020: - Pupil Parliament to have lead real positive development within the Academy which is evidenced Academy Ambassadors have an active role in the presentation of our Academy to any visitors and are able to articulate our vision, mission, values and curriculum intent - Pupil survey demonstrates that Pupil's feel they have a voice that is listened to in the Academy	focus on Pupil Voice to be administered and analysed with actions				
4.2 To ensure all children understand and reflect the focus of the year #skillsforlife within their learning, attitudes and behaviours	Through regular assemblies and work within classroom, children are aware of the context in which we have arrived at skillsforlife. Children are able to articulate the journey of the school over the past 4 years and are able to discuss how each hashtag relates to that journey. Children are able to recall the key concepts of skillsforlife and how they are able to demonstrate these skills in their everyday life. April 2020 Children are clear in their understanding of the hashtag and are demonstrating this on a regular basis within both their learning attitudes and behavior attitudes and have	SLT to have delivers regular assemblies looking at each of the areas within the hashtag and discussing with the children about how this relates to them in their everyday life. Teachers to discuss the hashtag and make links to it in the classroom. Links made between our hashtag and the early morning safeguarding curriculum. Promotion of key areas through displays throughout the academy and also within the weekly newsletter.	December 80% of children to have received at least 1 badge related to the key areas of the hashtag All children are clear about how the key areas of the hashtag can keep them safe. April 2020 90% of all children to have received at least 1 badge related to the key areas of the hashtag July 2020 100% of all children to have received at least 1 badge related to the key areas of the hashtag.	None	Learning walk Talking with children Pupil survey Risk report	

been rewarded badges in achievement assembly.			
-			
Summer 2020			
Continuation of the above			

Aspect: Personal development

Curriculum beyond the academic development of self discovery of interests and talents broader development development of character physically and mentally healthy life in modern Britain diversity and commonality responsible, respectful, active citizens Equality Act protected characteristics smsc

STEP Compass Priority

STEP Standards

- 4.1 To enhance the early morning work safeguarding curriculum with the leadership qualities of #skillsforlife.
- 4.2 To build on our P4C learning and hold termly academy debates to support and promote their resilience and character

Current state/issue/concern based on root cause analysis	Intended future state objective and agreed date (link to evaluation progress	Strategic actions to achieve objective/eliminate barrier, incl.	Milestones implementation plan - by whom and when?	Cost	Identified monitoring and evaluation activities, by whom and when? Now what? - Captured through		Au Sp	
	and RAG)	training and support	whom and when:		'milestones plan and evaluation	Au	Sp	Su
4.1 To enhance the safeguarding curriculum with the leadership qualities of #skillsforlife	Pecember 2019: - Explicit safeguarding topics are mapped out for coverage in each year group during early morning work time - Links have been made where appropriate to Discovery topics and current affairs Assemblies to be held around the topic of the hashtag All children to be able to articulate how to keep themselves safe	 HOS, Discovery and SG lead to meet and map out SG topics in detail to be covered over the year, workshops for each year group On-going CPD for staff on SG issues and up to date briefings Pupil survery delivered, analysed and action points to be raised 	December: Safeguarding curriculum is being taught in all classes through the early morning curriculum. All children are clear about their trusted and are confident in speaking about any worries or concerns that they may have. All children are clear about their rights and		Risk report Learning walk during early morning work Pupil view results.			

			1	1 1
and what to do/who		how to speak up if their		
tell if they do not or a	e	rights are not being		
worried		respected.		
	Sur	ımmer:		
April 2019:		 All children are clear in 		
- SG topics embedded		how to keep		
the curriculum		themselves safe.		
- Children able to				
articulate relevant SG				
information on releva	ıt			
specific topics eg. Yea				
5/6 knife crime				
July 2019:				
- Every child to have				
received a well-				
balanced SG curriculu	n			
over the year				
- SG coverage audited				
and action plan in pla	e			
for next academic year				
- Pupil Survey				
demonstrates that				
children feel safe and				
know what to do if th	W.			
don't	^y			
dont				

Aspect: Early Year Foundation Stage (EYFS)

Effectiveness safeguarding child's perspective early years curriculum logical progression systematic care practices needs, SEND, disadvantaged learning and development starting points next stage personal, social, emotional development secure, stimulated and happy outcomes overtime meeting learner needs know and remember more synthetic phonics and books match love reading storytelling communication and language characteristics of effective learning smsc

STEP Compass Priority

STEP Standards

- 5.1 To provide further community outreach and engagement sessions to support our local families with children in our EYFS.
- 5.2 To continue to refine and enhance the outdoor provision further to reflect the current academy priorities.

Current state/issue/concern	Intended future state objective and agreed date	Strategic actions to achieve objective/eliminate barrier, incl.	Milestones implementation plan - by	Cost	Identified monitoring and evaluation activities, by whom and when? Now		RAG	
based on root cause analysis	(link to evaluation progress and RAG)	training and support	whom and when?	Cost	what? - Captured through 'milestones plan and evaluation	Au Sp	Su	
5.1 To provide further community	December 2019:	<u>Autumn</u>		£500				
outreach and engagement sessions to	 For regular open 	 Parent meeting to introduce 	December:		Feedback from parents			
support our local families with children in	mornings to be	parents to the EYFS and	 Regular sessions for 					
our EYFS.	established in the PACE	programme of parent support	outreach have been		Engagement from open mornings			
	room with AM around	 Daily greetings sessions for 	scheduled and begun					
	C&L support with	parents/carers to come into the	based on known needs		Feedback from training.			
	specific Nursery &	classroom	and desires of the					
	Reception parents.	 Build in time for AM to be 	community.					
		released each week to host a						
	April 2020:	session in the PACE room from	Summer:					
	 For the SEND team 	Autumn 2.	 High engagement and 					
	including MSG and	 Begin to analyse trends in 	understanding from					1
	Head of Pastoral Care	behavioural and phonics data to	community is					
	to add to the PACE	target specific children and	demonstrated through					

	room timetable with Lego therapy/Thrive behavior support at home. July 2020: - For EYFS classes to be open to parents regularly for carpet sessions including phonics sessions, sharing stories, 15 minute maths.	Spring - - Summer -	families for speech and language and Thrive support. AHT to analyse data and identify next wave of families to receive support from SEND team. EYFS teachers to lead a reading group to model teaching of early reading to parents/carers. EYFS to host open classrooms regularly for whole class sessions for parents to engage with their child's learning.	feedback and attendance rates. Potential improvement in pupil numbers for new nursery and reception. Standards in reception continue to improve year on year (GLD)		
5.2 To continue to refine and enhance the outdoor provision further to reflect the current academy priorities.	December 2019: - Children will be using all learning labs indoors effectively and with increasing independence. - Nursery and Reception planning outdoor provision together to maximize outdoor opportunities and staffing - Children will be accessing outdoor learning labs with support from engaged adults. April 2020: - Children will be accessing engaging outdoor learning labs independently - Adult questioning will continue to be supportive, exploratory and move the children on. - Learning labs outside will be planned to fill gaps with the children's development — C&L,	Autumn - Spring Summer -	In Reception during the Autumn Term to scrutinize the setting and next steps for all learning labs and model a reading group. Indoor and outdoor mirror labs for English/Maths set up inc writing areas and increased opportunities for writing across all labs AHT to have visited and made links to settings with outstanding outdoor provision. Gap analysis to have been taken place after data drop in January and provision adapted to fill gaps (learning labs/carpet sessions/interventions) Explore prospect of forest school. Analyse GLD data to look at gaps and reflect on effectiveness of actions so far.	December: 100% learning walks demonstrate high quality outdoor provision and adult engagement. Summer: Increases in pupil GLD from 2019 – see targets. Any external reviews of learning in EYFS will have demonstrated strong improvements in good or better provision.	Learning walks Risk report Profiles within book looks. Data	

Reading, Writing,			i	
Number			ı l	
			ı l	
July 2020:			ı l	
- Data to reflect changes			ı l	
in outdoor provision			ı l	
with no gap between			ı l	
C&L, Reading, Writing			ı l	
and Number compared			ı l	
to other standards of			ı l	
ELG.			ı l	
- Long term partnerships			ı l	
established between			ı l	
Turnham and other			ı l	
outstanding settings in			ı l	
Lewisham.			ı l	
			ı l	